

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Chattanooga receives funding from three federal grant programs, the Community Development Block Grant Program, the HOME Investment Partnership, and the Emergency Solutions Grant Program. It is anticipated that these three grant programs combined will bring \$2,499,145 into the city to support affordable housing, homeless, and community development programs and projects. An additional \$284,000 in program income from CDBG and HOME projects brings the total resources for the second year of the Consolidated Plan to \$2,783,145.

2. Summarize the objectives and outcomes identified in the Plan

The City of Chattanooga is in the midst of community, economic, and civic renewal driven by the following local priorities: Safer Streets, Smarter Students and Stronger Families, Stronger Neighborhoods, Sounder Government, and Growing Economy. The City will target federal funds to assist in this renewal, for our low to moderate income citizens, in the areas of housing and community development. Shrinking funding levels minimizes the number and range of projects the City can undertake. To utilize the funds in the most efficient, effective, and impactful manner, the funds will be targeted to activities/programs/projects that can deliver the greatest benefit.

Developed through the community input process, the following goals for addressing housing and community development needs were developed:

- Increase supply of affordable rental housing and housing for homeownership available to the City's low to moderate income households,
- Preserve existing affordable housing stock,
- Provide housing and services to special needs populations,
- Improve/increase opportunities for citizens to access/retain affordable housing,
- Support neighborhood stabilization and development through public improvements in strategic coordination with housing activities, and
- Promote economic development activities in the City.

Under these broad goals a range of objectives and outcomes were formulated to address needs identified for homelessness, housing, non-housing community development, barriers to affordable housing, lead-based paint hazards, special needs, and economic development which include:

- Increase access to and supply of affordable rental housing for the City's low to moderate income households.
- Preserve existing affordable housing stock.
- Provide housing and services to special needs populations.

- Increase access to affordable homeownership opportunities for City residents.
 - Continue to collaborate with homeless providers to supply a continuum of services.
 - Support services aimed at the prevention and elimination of homelessness.
 - Increase the viability for potential homeownership opportunities.
 - Provide funding for public/facility improvements, strategically coordinated with housing and community revitalization activities.
 - Promote economic development activities by supporting businesses and individuals engaged in economic development activities.
 - Increase the number of newly constructed homes available on the affordable housing market.
 - Improve the condition of housing for low-income renters and homeowners.
 - Help stabilize and restore the quality of life and housing conditions in low income neighborhoods by alleviating danger from properties that are a threat to public health, substandard, and/or vacant.
- These goals are supported by a collection of associated objectives and performance goals. These objectives seek to work toward meeting the goals stated, addressing the need for more affordable housing, housing rehabilitation, public facilities and infrastructure improvements, and social services.

3. Evaluation of past performance

The overall goal of HUD's community planning and development programs is to develop viable communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low and moderate income persons. The City of Chattanooga has a long history of successful programs funded through the Community Development Block Grant, HOME Investment Partnership Program, and the Emergency Solutions Grant.

The City's performance has been consistent with the goals, objectives and priorities in the City's annual plans and the five-year Consolidated Plan. Activities undertaken have improved housing conditions for owner-occupants and renters, created homeownership opportunities, assisted the homeless, eliminated blighting conditions, enhanced or improved services, and provided infrastructure and public facilities in lower income neighborhoods. For the past strategic plan, the City has been able to meet, surpass, or address the challenges, goals, and objectives outlined in the Consolidate Plan and Action Plan. The success is attributable to what the City is known widely for: planning, collaboration, and leveraging. The City was also fortunate to receive ARRA and stimulus funds, without which, the City definitely would not have been able to meet the established goals. The City continues to work to build additional resources to accomplish community development goals. With resources shrinking, collaborative efforts are even more critical to accomplishing these goals. Details of past performance can be found in the City's Consolidated Annual Performance and Evaluation Report (CAPER).

4. Summary of Citizen Participation Process and consultation process

The City of Chattanooga encourages the participation and input of citizens in the planning and implementation of its community development activities. This Citizen Participation Process applies to programs funded under the U.S. Department of Housing and Urban Development (HUD). Through the

Citizen Participation Process, citizens have the opportunity, and are encouraged, to express their views and concerns to assist in strengthening government operations with regard to community development. Community planning and visioning processes that have been adopted and used in the city since the early 1980's have continued to ensure that a cooperative, public approach to community problem-solving is inclusive and is the standard operating procedure in Chattanooga.

A Community Development Citizens Advisory Committee is a cross section of the city that acts as a representative for the public in the allocation process and is kept updated on community development matters funded through HUD. The members are selected by the Mayor and Council members to represent various populations of the City.

In response to having a Hispanic population that consists of over 5% of the City's population, public notices were published in all three of Chattanooga's newspapers, including the Spanish newspaper "Noticias Libres."

The City of Chattanooga is currently working with the Chattanooga Housing Authority to formulate a work plan for the upcoming AFH Plan, due in 2019.

5. Summary of public comments

6. Summary of comments or views not accepted and the reasons for not accepting them

Citizen Advisory Board members strongly supported ESG funding for operation of Partnership for Family Children & Adults' (PFCA) Family Violence shelter. A recommendation from the committee to decrease funding to Youth & Family Development's Rapid Re-housing program by \$3,000 and increasing funding to PFCA by an equal amount was not accepted in keeping with the primary objective to focus on housing first over shelter operations.

7. Summary

This document was developed through a process that included a significant community engagement component, (made up of focus groups, workshops, and a public review period) along with extensive community data supplied by HUD local studies and plans. Supplementing the data with the various sources of input from the community allowed the City to develop a plan that allocates the corresponding resources in the most efficient, effective, and impactful manner, ensuring the funds will be targeted to activities/programs/projects that can deliver the greatest benefit to the community.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator		Economic & Community Development
HOME Administrator		Economic & Community Development
ESG Administrator		Economic & Community Development

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Chattanooga works with a wide variety of agencies, organizations, and service providers in identifying the local housing and community development needs. The City's consultations are achieved through ongoing relationships, meetings, special task forces, and partnering with stakeholders and actively involving citizens.

Beginning in September 2014, area agencies and organizations and City departments rendering various types of services to the citizenry of Chattanooga were interviewed to gather input for the 2015-2019 Consolidated Plan. These entities represent public and nonprofit agencies whose mission includes services to the elderly, the disabled, HIV/AIDS, alcohol and drug addition, homelessness, health and social welfare, financial and philanthropic foundations. Consultations were conducted during one-on-one interview sessions and surveys with organizational representatives to ascertain the focus, activities, and needs of these service providers during the course of the Consolidated Plan to establish current and proposed type and level of services.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City also works closely with the Chattanooga Housing Authority which organizes resources from the federal government to address the housing needs of the City's lowest income households. Through the Continuum of Care process, the City maintains relationships with mental health providers, homeless shelter and services providers, and other governmental agencies with specific responsibilities for homeless individuals and families. The City also facilitates/participates in a variety of other coalitions that seek to address other issues that relate to housing and service needs.

Contributing further to the development of the 2015-2019 Consolidated Plan were the City of Chattanooga's Blueprint to End Homelessness in the Chattanooga Region, the Chattanooga Housing Authority's Five Year Plan, the Chattanooga Homeless Coalition 2014 Continuum of Care Plan, the process in updating the 2030 Comprehensive Plan for Hamilton County, 2040 Regional Transportation Plan, Chattanooga Housing Study, Thrive 2055, Places for People (Chattanooga Parks Assessment), and Chattanooga Neighborhood Enterprise (CNE) Strategic Plan. The 2015-2019 Consolidated Plan has made full use of the valuable information, strategic plans, and the scope and strengths of these community assessment plans.

The City has ongoing relationships with a number of housing providers, including two (CHDOs), working on housing development activities. Through sub-recipient and developer partnerships these agencies

grow and meet their own targeted clientele, other special needs populations and the general low income population.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

City staff works actively with the Chattanooga Regional Homeless Coalition (CRHC), the Regional Continuum of Care for the area, in addressing the needs of homeless person. The City has continuously provided CDBG resources to supplement Continuum of Care initiatives and distributes Emergency Solutions Grant funding to the various agencies that make up the membership of CRHC. The City also provides funding for the operation and maintenance of the HMIS, operated by CRHC.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Performance standards and funding as well as policies and procedures for the administration of HMIS have been established through discussions and consultations with the Continuum of Care. Policies and procedures are provided to Continuum of Care members for review and comment, along with surveys requesting entities to rank priorities for ESG allocations. The Homeless Coalition has managed the community's Homelessness Management Information System (HMIS), a centralized assessment system that meets HUD requirements, since 1998 and works as a mentor agency for new HMIS users.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	CHATTANOOGA HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one consultation, "Housing Summit" participant. CHA is City's primary resource/partner providing affordable housing for very low and low income citizens.
2	Agency/Group/Organization	CHATTANOOGA NEIGHBORHOOD ENTERPRISE
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	On-going one-on-one consultation as one of the City's major stakeholders and developers of affordable housing, and "Housing Summit" participant.
3	Agency/Group/Organization	BUFFALO VALLEY, INC
	Agency/Group/Organization Type	Housing Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	"Housing Summit" participant provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory.
4	Agency/Group/Organization	HABITAT FOR HUMANITY
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey and "Housing Summit" participant provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory.
5	Agency/Group/Organization	Chattanooga Community Housing Development Organization
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey and "Housing Summit" participant provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory.
6	Agency/Group/Organization	HELEN ROSS MCNABB CENTER
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless

	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one consultation and site visit. Organization provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory.
7	Agency/Group/Organization	La Paz de Dios, Inc.
	Agency/Group/Organization Type	Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - provided input on capacity and wherewithal to partner with City in increasing outreach to Latino population to determine needs and resources.
8	Agency/Group/Organization	SOUTHEAST TENNESSEE HUMAN RESOURCE AGENCY
	Agency/Group/Organization Type	Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Homeless Veterans Task Force, Survey and "Housing Summit" participant, provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory and services to homeless and homeless veterans.
9	Agency/Group/Organization	ORANGE GROVE TRAINING CENTER
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Education Services-Employment

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one consultation - assessment of services for citizens with developmental disabilities and coordination of educational and employment training.
10	Agency/Group/Organization	Girls Inc
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - provided input on capacity and wherewithal to partner with City in increasing educational resources to low income girls.
11	Agency/Group/Organization	PARTNERSHIP FOR FAMILIES, CHILDREN AND ADULTS
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Service-Fair Housing Services - Victims

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - provided input on capacity and wherewithal to partner with City in improving lives and families and individuals, moving them from vulnerable situations to living stable lives.
12	Agency/Group/Organization	UNITED WAY OF GREATER CHATTANOOGA
	Agency/Group/Organization Type	Services-Children Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - provided input on services and goals and intended focus of resources.
13	Agency/Group/Organization	Benwood Foundation
	Agency/Group/Organization Type	Housing Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one sessions, and survey - received information to assist in coordinating efforts to address affordable housing and community development.
14	Agency/Group/Organization	BrightBridge Inc.
	Agency/Group/Organization Type	Regional organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing interaction, survey and quarterly reports to establish coordinated strategy for addressing improved economic opportunities for L/M citizens.
15	Agency/Group/Organization	CADAS
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Substance Abuse
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - Coordination of homeless services.
16	Agency/Group/Organization	COMMUNITY KITCHEN
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Employment

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - Coordinate homeless services
17	Agency/Group/Organization	CHATTANOOGA CARES
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Services-Education Health Agency
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - Coordination of homeless services and to ensure that all of the city's vulnerable populations are receiving services.
18	Agency/Group/Organization	Family Promise of Greater Chattanooga (formerly Interfaith Homeless Network)
	Agency/Group/Organization Type	Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - To coordinate homeless services

19	Agency/Group/Organization	Chattanooga Goodwill Industries
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - To coordinate services for youth, elderly, homeless families
20	Agency/Group/Organization	FRONT PORCH ALLIANCE
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - to coordinate services for elderly, youth, and homeless residents of Chattanooga.
21	Agency/Group/Organization	Hosanna House
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - To coordinate housing for people with disabilities
22	Agency/Group/Organization	Lyndhurst Foundation
	Agency/Group/Organization Type	Philanthropic Org - Social Welfare Foundation
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Social Welfare
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey to establish organization's future focus to eliminate duplication and coordinate funding efforts.
23	Agency/Group/Organization	Office of Multicultural Affairs
	Agency/Group/Organization Type	Service-Fair Housing Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - This agency manages the Fair Housing activities in the City. Determining focus to minimize duplication.
24	Agency/Group/Organization	Tri-State Resources and Advocacy Center (TRAC)
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - To coordinate services for people with disabilities.
25	Agency/Group/Organization	Urban League of Greater Chattanooga
	Agency/Group/Organization Type	Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey - To coordinate economic development and education services
26	Agency/Group/Organization	AIM INC.
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Services-Health Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Survey and one-on-one discussions. Organization provides consumer-driven psychiatric rehabilitation services that enhance the recovery in the living, working, learning, and social environments and is a critical partner in addressing the needs of persons with mental illness. The consultation provided information that assists in anticipating future needs and focusing resources.

27	Agency/Group/Organization	Pennrose Properties
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	"Housing Summit" participant provided input on capacity and wherewithal to partner with City in increasing affordable housing inventory.

Identify any Agency Types not consulted and provide rationale for not consulting

None

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Chattanooga Regional Homeless Coalition	The Chattanooga Homeless Coalition coordinates the application process for various organizations and the City to receive funding for the community. A consolidated application is submitted, which includes a single Continuum of Care application and requests from local nonprofit homeless service providers and the City. The goals of the Strategic Plan are coordinated with those of the Continuum of Care Program to promote community-wide commitment to the goal of ending homelessness.
PHA 5-Year Plan	Chattanooga Housing Authority	The 5-Year Plan addresses specific planning, inventory, maintenance and needs of the housing authority and the community which plays a major role in the local coordinated efforts in addressing the local housing needs outlined in the Strategic Plan.
2030 Comprehensive Plan	Regional Planning Agency	The Comprehensive Plan provides a local regional strategy to focus on neighborhoods and centers, and revise the codes and laws that govern development, including housing and community development in L/M neighborhoods.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2040 Regional Transportation Plan	Regional Planning Agency	The plan provides proposed transportation projects that are planned through 2040 in disadvantaged areas.
Chattanooga Housing Study	Regional Planning Agency	Plan provides data housing needs and strategies that are incorporated in the Strategic Plan.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

In developing the Consolidated Plan, several public outreach events were held to make the public aware of the Consolidated Plan process and the value of their input. Surveys were one method used to question the public on the most effective ways to get information to them about the Consolidated Plan and other HUD programs. To gather the public's priorities for the Consolidated Plan, three Consolidated Plan public forums were held, at well utilized recreation centers in LMI areas.

A public meeting was also held to announce the results of the public input on priorities. A community survey was distributed in various other meetings, agencies and public events with target populations, and posted on the City's website. This was utilized in the completion, tabulation, and consideration in the development of priorities relating to community needs.

To seek input and inform the City Hispanic population, the survey was translated into Spanish and placed with La Paz Chattanooga, a community organization that provides a range of services and outreach to the Hispanic community. In addition, public notices were posted in all three of Chattanooga's newspapers, including the Spanish newspaper "Noticias Libres." The Plan and processes were also discussed during two segments of the department's weekly radio show.

In preparation of the 2016-2017 Action Plan, the Citizens Advisory Committee was convened to listen to applicants requesting funding and to provide input on funding recommendations. In addition, a public presentation on the recommendations was made to City Council and in a public meeting, along with postings in the newspaper and on the City's website. The process also included a 30 day comment period.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Citizens' Advisory Committee	11	Some members of the Citizens' Advisory Committee wanted to decrease the funding to Youth and Family Development by \$3000 and give it to Partnership for Families, Children and Adults.		
2	Public Meeting	Citizens' Advisory Committee	9	No comments received		
3	Public Meeting	Non-targeted/broad community		Public meeting on April 18		
4	Public Meeting	Non-targeted/broad community		City Council Meeting		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The City of Chattanooga receives funding from three federal grant programs, the Community Development Block Grant Program, the HOME Investment Partnership, and the Emergency Solutions Grant Program. It is anticipated that these three grant programs combined will bring \$2,499,145 into the city to support affordable housing, homeless, and community development programs and projects. An additional \$284,000 in program income from CDBG and HOME projects brings the total resources for the second year of the Consolidated Plan to \$2,783,145.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,655,373	124,000	0	1,779,373	4,966,119	Expected amount for remainder of Con Plan is Year 2 times 3

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	694,868	160,000	0	854,868	2,084,604	Expected amount for remainder of Con Plan is Year 2 times 3
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	148,904	0	0	148,904	446,712	Expected amount for remainder of Con Plan is Year 2 times 3

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HOME funds will be matched with carry-over HOME match, donated property, and partner contributions. ESG match will be addressed by sub-grantees. Housing activities are expected to be heavily leveraged with developer resources like Low Income Housing Tax Credits, local PILOT

projects, and foundation funding.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

A critical tool the City expects to utilize in addressing affordable is the newly established Land Bank. The City will utilize this resource in holding/assembling expropriated, abandoned and adjudicated property, as well as donated property, in a strategic manner for the purpose of developing/preserving affordable in an impactful way.

Discussion

To accomplish the goals outlined in the Consolidated Plan the City will have to rely heavily on resources and tools outside of the above allocations as the funding is steadily decreasing.

The City applied for a Tier 2 grant through the Continuum of Care for \$75,000 to provide housing for youth aging out of foster care. In addition, the City will apply for a Lead Paint Hazard Reduction Grant that will be utilized in improving and preserving the current housing stock.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Affordable Housing Opportunities	2015	2019	Affordable Housing	City-wide Activities	Increase Supply of Affordable Rental Housing Preserve existing housing stock Increase access to homeownership opportunities Improved/Increased Access/Retention to Housing	CDBG: \$884,498 HOME: \$769,383	Public service activities other than Low/Moderate Income Housing Benefit: 2000 Persons Assisted Rental units constructed: 221 Household Housing Unit Rental units rehabilitated: 20 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit Homeowner Housing Rehabilitated: 261 Household Housing Unit Direct Financial Assistance to Homebuyers: 20 Households Assisted Housing for Homeless added: 18 Household Housing Unit Buildings Demolished: 20 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Services and Housing for Homeless	2015	2019	Homeless	City-wide Activities	Improved/Increased Access/Retention to Housing	CDBG: \$109,000 ESG: \$137,736	Public service activities other than Low/Moderate Income Housing Benefit: 70 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 215 Households Assisted Homeless Person Overnight Shelter: 60280 Persons Assisted Homelessness Prevention: 75 Persons Assisted
3	Increase Employment Opportunities	2015	2019	Non-Housing Community Development	City-wide Activities	Promote economic development activities	CDBG: \$430,000	Jobs created/retained: 36 Jobs Businesses assisted: 9 Businesses Assisted
4	Community Dev Public Facilities & Infrastructure	2015	2019	Non-Housing Community Development	Eligible Census Tracts	Community public facilities /infrastructure	CDBG: \$200,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 63867 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Administration and Planning	2015	2019	Admin	City-wide Activities	Increase Supply of Affordable Rental Housing Preserve existing housing stock Housing and services for homeless populations Increase access to homeownership opportunities Community public facilities /infrastructure Promote economic development activities Improved/Increased Access/Retention to Housing	CDBG: \$355,875 HOME: \$85,485 ESG: \$11,168	Other: 63867 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase Affordable Housing Opportunities
	Goal Description	Rental acquisition and rehabilitation, new construction of rental and homeowner, homeowner rehab, homeowner downpayment assistance, homebuyer/renter outreach/education, lead-based paint hazards, code enforcement, Fair Housing.

2	Goal Name	Services and Housing for Homeless
	Goal Description	Activities to serve the homeless
3	Goal Name	Increase Employment Opportunities
	Goal Description	Through Section 108 Loan, assist with job creation/retention, and business/individual development/expansion
4	Goal Name	Community Dev Public Facilities & Infrastructure
	Goal Description	Community development public facilities and infrastructure in coordination with housing.
5	Goal Name	Administration and Planning
	Goal Description	Grant oversight and management

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

The City anticipates providing affordable housing to approximately 350 extremely low income and 200 low income families.

AP-35 Projects – 91.220(d)

Introduction

The following projects will be funded for the FY 2016-2017 year to achieve our goals. All of the projects funded align with our six main priorities:

1. Increase the supply of affordable housing
2. Preserve existing housing stock
3. Housing and services for special needs populations
4. Increase affordable housing opportunities
5. Provide funding for public improvements in coordination with housing
6. Promote economic development activities

#	Project Name
1	Community Development Administration (CDBG)
2	Community Development Debt Service
3	ECD Housing and Community Development
4	ECD Homeless Outreach Housing Coordinator
5	CCHDO Roofing Program
6	Family Promise Centralized Intake Case Manager
7	Chattanooga Homeless Coalition Continuum of Care (COC)
8	Chattanooga Homeless Coalition HMIS Match
9	Habitat for Humanity Brushed With Kindness
10	Community Development Administration (HOME)
11	CHDO Set Aside
12	ECD Affordable Housing Projects
13	ESG16 - City of Chattanooga

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The distribution of funds for the 2016- 2017 fiscal year is based upon priorities developed in the Consolidated Plan process for fiscal years 2015-2019. Allocations are approved based on competitive solicitations of proposals from non-profit and for-profit entities, including social services agencies and affordable housing developers that are committed to providing housing and services to low to moderate income households, to prevent homelessness, to serve the homeless, to improve communities and to provide economic development opportunities.

Funding is allocated to entities carrying out eligible activities/projects/programs identified in the consolidated plan as a high priority. Requests are reviewed and evaluated on a number of criteria such

as eligibility, organizational capacity, leveraging ability, number and income of citizens being served, and area being served. All activities/projects/programs are within a low/moderate income census tract or are programs that serve low/moderate income citizens, all within the city limits of Chattanooga.

The City of Chattanooga currently has a deficit in decent, affordable rental housing. The city is inundated with substandard rental properties and blighted, abandoned homes. Affordable rental housing has also been labeled as a high priority by the citizens.

One major obstacle to assisting the City's undeserved population is the continuing reduction of federal funds. Another is the continued problem of potential homebuyers not being credit worthy to qualify for even low income loans. Issues with regulations have slowed the expected progress of the Affordable Housing Initiative. A Land Bank Authority has been approved, allowing property to be easily transferred for the purpose of developing affordable rental housing. In many areas, the City is still dealing with slum lords resulting in many low income residents living in substandard housing. To combat this the City incorporates incentives into its housing programs to encourage the improvement/development/preservation of affordable housing.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Community Development Administration (CDBG)
	Target Area	City-wide Activities
	Goals Supported	Administration and Planning
	Needs Addressed	Improved/Increased Access/Retention to Housing
	Funding	CDBG: \$335,875
	Description	Funds for the administration, management, and monitoring of CDBG funded projects and fair housing activities.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Not Applicable - Administration funds including Fair Housing activities.
	Location Description	101 E 11th Street, Suite 200, City Hall, Chattanooga, TN 37402
	Planned Activities	Administration, monitoring and staffing of the CDBG program
2	Project Name	Community Development Debt Service
	Target Area	City-wide Activities
	Goals Supported	Increase Employment Opportunities

	Needs Addressed	Promote economic development activities
	Funding	CDBG: \$430,000
	Description	Section 108 loan debt service. To cover interest and principal payments on the Section 108 loan.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Loan repayment for HOPE VI for creating/retaining jobs. Anticipating assisting 9 businesses to create/retain 30 jobs to be made available for low-moderate income citizens.
	Location Description	101 E 11th Street, Suite 200, City Hall, Chattanooga, TN 37402
	Planned Activities	Outreach, recruiting businesses, particularly minority businesses and businesses in underserved areas.
3	Project Name	ECD Housing and Community Development
	Target Area	City-wide Activities Eligible Census Tracts
	Goals Supported	Increase Affordable Housing Opportunities Community Dev Public Facilities & Infrastructure
	Needs Addressed	Increase Supply of Affordable Rental Housing Community public facilities /infrastructure Improved/Increased Access/Retention to Housing
	Funding	CDBG: \$664,498
	Description	Funds to provide minor housing repair, rental rehabilitation, demolition, sidewalks, and major housing repair for qualified participants within the City of Chattanooga.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 87 LMI families will benefit from affordable housing, including special needs, veterans, and homeless. Over 63,000 citizens will benefit from sidewalk repairs in neighborhoods located in LMI census tracts.

	Location Description	101 E 11th Street, Suite 200, City Hall, Chattanooga, TN 37402
	Planned Activities	Minor and major homeowner and rental housing repair, rental construction, sidewalk repair, demolition of blighted structures.
4	Project Name	ECD Homeless Outreach Housing Coordinator
	Target Area	City-wide Activities
	Goals Supported	Services and Housing for Homeless
	Needs Addressed	Improved/Increased Access/Retention to Housing
	Funding	CDBG: \$35,000
	Description	Funds for the salary for a Homeless Outreach Housing Coordinator
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	The outreach coordinator is expected to reach out to approximately 70 chronically homeless and/or veterans.
	Location Description	101 E 11th Street, Suite 200, Chattanooga, TN 37402
	Planned Activities	Visit known homeless camps and sites to find chronically homeless, transporting homeless to meetings and appointments, research and implement ways to keep in contact with the chronically homeless, visit homeless service providers to be on hand to assist chronically homeless in finding permanent housing, attend local meetings and conferences.
5	Project Name	CCHDO Roofing Program
	Target Area	City-wide Activities
	Goals Supported	Increase Affordable Housing Opportunities
	Needs Addressed	Preserve existing housing stock
	Funding	CDBG: \$160,000

	Description	Funds to provide roof replacements and repairs to qualified homeowners.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	20-25 LMI income families
	Location Description	City-wide
	Planned Activities	Roof replacement
6	Project Name	Family Promise Centralized Intake Case Manager
	Target Area	City-wide Activities
	Goals Supported	Services and Housing for Homeless
	Needs Addressed	Housing and services for homeless populations
	Funding	CDBG: \$25,000
	Description	Funds to pay the salary for a full time centralized intake case manager.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 100 families will be served by the Centralized Intake Manager
	Location Description	1184 Baldwin Street, Chattanooga, TN 37403
Planned Activities	Provide case management through intake and assessment, securing connections to supportive services, and assisting in securing housing	
7	Project Name	Chattanooga Homeless Coalition Continuum of Care (COC)
	Target Area	City-wide Activities
	Goals Supported	Services and Housing for Homeless

	Needs Addressed	Housing and services for homeless populations
	Funding	CDBG: \$25,000
	Description	Funds to pay staff salaries to complete the Continuum of Care planning and application process.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is expected that 3000 people will benefit from the Homeless Coalition receiving the Continuum of Care grant
	Location Description	600 N Holtzclaw Avenue, Chattanooga, TN 37404
	Planned Activities	Policy and advocacy meetings, COC APR technical assistance, Point in Time Count, Housing Inventory Count, COC application, Technical Assistance for community COC applications, and COC consistency with Consolidated Plan
8	Project Name	Chattanooga Homeless Coalition HMIS Match
	Target Area	City-wide Activities
	Goals Supported	Services and Housing for Homeless
	Needs Addressed	Housing and services for homeless populations
	Funding	CDBG: \$34,000
	Description	Funds required for the 25% match for the McKinney-Vento funding for the HMIS system.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	141 agencies will be on the HMIS system, allowing coordination of benefits for the homeless
	Location Description	600 N Holtzclaw Avenue, Chattanooga, TN 37404
	Planned Activities	HMIS training, licenses, and maintenance

9	Project Name	Habitat for Humanity Brushed With Kindness
	Target Area	City-wide Activities
	Goals Supported	Increase Affordable Housing Opportunities
	Needs Addressed	Preserve existing housing stock Improved/Increased Access/Retention to Housing
	Funding	CDBG: \$50,000
	Description	Funds to provide home rehabilitation for qualified homeowners.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	16 LMI homeowners will receive homre repairs
	Location Description	East Chattanooga
	Planned Activities	Weatherization repairs, critical repairs, minor repairs
10	Project Name	Community Development Administration (HOME)
	Target Area	City-wide Activities
	Goals Supported	Administration and Planning
	Needs Addressed	Improved/Increased Access/Retention to Housing
	Funding	HOME: \$85,485
	Description	Funds to provide for the administration, management, and monitoring of HOME funded projects.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable - Administration funds

	Location Description	101 E 11th Street, Suite 200, City Hall, Chattanooga, TN 37402
	Planned Activities	Administration, monitoring and staffing of the HOME program
11	Project Name	CHDO Set Aside
	Target Area	City-wide Activities
	Goals Supported	Increase Affordable Housing Opportunities
	Needs Addressed	Increase Supply of Affordable Rental Housing Increase access to homeownership opportunities
	Funding	HOME: \$104,231
	Description	Funds for the required CHDO set aside to fund qualified CHDO development projects.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Funding could potentially serve 2 households through the construction of two homes.
	Location Description	Within the city limits of Chattanooga
	Planned Activities	Affordable homeownership through new construction or the construction/rehab of affordable rental housing, undertaken by an eligible/qualified CHDO.
12	Project Name	ECD Affordable Housing Projects
	Target Area	City-wide Activities
	Goals Supported	Increase Affordable Housing Opportunities
	Needs Addressed	Increase Supply of Affordable Rental Housing Preserve existing housing stock Increase access to homeownership opportunities
	Funding	HOME: \$665,152

	Description	Funds to provide affordable rental and homeowner housing within the City of Chattanooga through development and rehabilitation.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 17 LMI individuals/families will benefit at an average cost of \$40,000 each for affordable rental and homeownership housing.
	Location Description	101 E 11th Street, Suite 200, Chattanooga, TN 37402
	Planned Activities	Construction and rehabilitation of rental and homeownership housing.
13	Project Name	ESG16 - City of Chattanooga
	Target Area	City-wide Activities
	Goals Supported	Services and Housing for Homeless
	Needs Addressed	Housing and services for homeless populations
	Funding	ESG: \$148,904
	Description	Funds to support ESG activities
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Over 700 will homeless clients will benefit from the ESG funds, as well as over 180,000 meals will be served to the homeless.
	Location Description	City-wide
	Planned Activities	Rapid Re-Housing, Homeless Prevention, Shelter Operations, Obtaining HMIS license, Emergency Shelter, and Administration of the ESG Grant

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Funding received for Consolidated Plan projects and activities serve low and moderate income residents and neighborhoods within the city limits of Chattanooga. The current median income for a family of four in Chattanooga is \$59,000. Incomes for families served under these programs/activities do not exceed \$46,650 (80% of the median income). Although CDBG regulations require a minimum of 70% of the funds, (over a three year period, be used to benefit low/moderate income residents), past reporting has shown that for the City of Chattanooga 100% of the funding has met that requirement.

Housing, economic development, and public service activities are provided city-wide while public facility and infrastructure improvements are limited to low income census tracts.

Geographic Distribution

Target Area	Percentage of Funds
City-wide Activities	100
Eligible Census Tracts	100

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Investments in the City are directed in the low to moderate income census tracts when using CDBG and HOME Investment Act funds or to income qualifying citizens. It is obvious that not all affordable housing projects are located in those census tracts, but the households receiving assistance are low-to-moderate income. Projects that have an area benefit are definitely located in the tracts designated low to moderate income. These tracts are made up of at least 51% low to moderate income citizens. Projects that have an area benefit are located accordingly.

Discussion

The distribution of funds is projected to be primarily city-wide due to the use of funds for administrative, non-profit programs, and assistance to households under housing activities.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Through the Department of Economic and Community Development (ECD), the City has made affordable rental and homeownership housing a priority. The department is committed to providing housing for non-homeless, homeless and special needs populations, with special emphasis on homeless veterans. ECD will commit general fund dollars as well as CDBG and HOME funds to the development of affordable units for rental, homeownership and the rehabilitation of existing units, to maintain housing affordability. In addition, ECD will seek to partner with LIHTC developers to support large scale affordable rental units. ECD is also committed to housing-related services, such as homebuyer education and infrastructure improvements that support affordable housing, including sidewalks, sewer lateral replacements, and demolition of blighted structures.

One Year Goals for the Number of Households to be Supported	
Homeless	18
Non-Homeless	532
Special-Needs	0
Total	550

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	215
The Production of New Units	231
Rehab of Existing Units	281
Acquisition of Existing Units	20
Total	747

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

Affordable Homeownership Objectives:

- Homeownership opportunities for low- to moderate-income families will be provided through Habitat for Humanity and the CCHDO. HOME funds are used by the CCHDO and Habitat for homeownership development.
- Homeownership education is provided by CNE to insure that owning a home will be a successful experience instead of a failure for low/moderate, first time home purchasers. Both entities will apply for HOME funds through an RFP process.

Homeowner Rehabilitation Objectives:

- CCHDO Roof Replacement Program - Roof replacement is often the most expensive improvement made to a home. CCHDO's Roof Replacement Program is designed to assist lower-income families in making this vital improvement. Using CDBG funds, the Chattanooga Community Housing Development Organization (CCHDO) proposes to assist approximately 20-25 homeowners with stabilizing their homes by providing new roofs.
- ECD Home Repair Program - This program will assist 200 LMI homeowners, primarily elderly and the disabled, with home repairs.
- Habitat for Humanity Brushed with Kindness Program: Weatherization and critical repairs will be provided to 16-20 LMI homeowners in the Bushtown Neighborhood and the surrounding area.

Affordable Rental Objectives:

- Low-Income Housing Tax Credit (LIHTC) - Low-Income Housing Tax Credit (LIHTC): The City will offer gap financing to support the development of LIHTC backed projects funded through the Tennessee Housing Development Agency (THDA).
- ECD Affordable Housing Program (AHI) - This pot of HOME money is reserved for the development of affordable rental and housing for LMI individuals, families, special needs and veterans.
- Rental Property Renovation Program - Provides funds for rehabilitation of vacant, substandard rental units for affordable rental. The program will provide 10 renovated affordable rental units to the current market.

AP-60 Public Housing – 91.220(h)

Introduction

The CHA currently has 12 project based vouchers; the decrease is directly related to changing over Dogwood Manor to LIPH from PBV. There is currently one award in process for 20 PBVs and the CHA plans to continue to issue project-based vouchers through the RFP process as special housing needs are identified and/or as demand for additional subsidized housing operations increases.

CHA also intends to convert targeted public housing population (specifically College Hills and East Lake) to Project-Based Vouchers (PBV) or Project-Based Rental Assistance (PBRA)

The CHA's Housing Choice Voucher Program currently has a waiting list of 500 applicants.

Currently unit occupancy lists indicate that 95% of the HCVP units and 94% of the LIPH units are occupied by residents with an income level below 50% of the AMI, with the majority of these in the extremely low category.

Actions planned during the next year to address the needs to public housing

Goal: Increase the availability of decent, safe and affordable housing by expanding the supply of assisted housing in Chattanooga

Goal: Improve the quality of assisted housing by using project based vouchers to support affordable housing development and preservation

Goal: Increase assisted housing choices through providing and facilitating homeownership programming for both public housing and HCVP participants and efficiently manage public housing site-based waiting lists

Goal: Improve community quality of life and economic vitality by promoting more mixed income housing and continue to discourage and eliminate crime and security problems in public housing

Goal: Promote client self-sufficiency and asset development by providing support to elderly and disabled clients' independence and enhance the employability of clients

Goal: Ensure equal opportunity in and affirmatively further fair housing by implementing affirmative action measured and diversifying public housing resident populations

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Resident Councils are located at the following sites: Boynton Terrace, Greenwood/Scattered Sites, Mary Walker Towers to encourage residents to become involved in the activities and concerns of their housing development. There is also a Resident Advisory Board.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

The CHA's Housing Choice Voucher Program currently has a waiting list of approximately 500 applicants. HCVP – CHA began participating in the Small Area Fair Market Rent Demonstration Program 10/1/2012. With the higher Payment Standards, we have seen an increase in the number of landlords offering property on our program. CHA now to administers 75 vouchers for veterans under the VASH program.

LIPH- To address the threat to the long term viability of our public housing sites in this era of declining federal funding, CHA has shifted the focus of its renovation/modernization efforts to bare minimum preservation of housing. This new approach prioritizes building envelope and structural integrity; as well as plumbing, electrical and HVAC repairs to ensure building longevity and occupant safety. This new approach is allowing our remaining Capital Funds to have the greatest impact on the preservation of housing. On the operational side, CHA is focused on minimizing vacancy, as well as putting an increased focus on preventative maintenance.

Currently, unit occupancy lists indicate that 95% of the HCVP units and 94% of the LIPH units are occupied by residents with an income level below 50% of the AMI and with the majority of these in the extremely low category. The CHA plans to identify additional development opportunities in areas around the City and use any available funding mechanisms for acquisition, including Replacement Housing Funds and/or Demolition/Disposition Transition Funds (DDTF).

The CHA is putting more focus on quality problems identified under the Uniform Physical Condition Standard (UPCS) and HUD REAC inspection protocols. In addition to improving housing quality, this will improve CHA's HUD scores. CHA is also moving toward a greater ability to promptly address resident behaviors that are creating health and safety problems.

The CHA acquired Dogwood Manor Apartments in 2013, and is using Replacement Housing Factor Funds, along with Capital Funds leveraging to ensure that the units will remain viable high-quality housing for the long term. The CHA is creating 136 public housing units at this site. This conversion to public housing has released 116 vouchers from the Project-Based Program at Dogwood, thereby creating additional subsidized housing opportunities.

The CHA is beginning a major renovation project Boynton Terrace, intended to ensure that this housing remains viable for the long term.

According to the Consolidated Plan, there is an increasing need for an expanded supply of one, two and three bedroom, non-elderly affordable units both in public and private housing. This statement is supported by data from the LIPH waiting list for one and two bedroom units.

CHA and ECD both recognize that there is a demand in Chattanooga for Special Needs Housing. This includes, but is not limited to, housing for disabled/handicapped families, homeless families, victims of domestic violence, children aging out of foster care and veterans. Specialized housing for those requiring

fully accessible units and units for the hearing and vision impaired are needed.

Under an agreement signed with HUD in 2011, CHA continues to work to document, maintain and enhance its responsiveness to the needs of individuals with disabilities. The upgrades at Emma Wheeler Homes are including a number of units to be equipped for use by individuals with mobility and aural/visual disabilities.

Based on the Consolidated Plan, there is a need for deconcentrating replacement housing for planned demolition activities. In 2016, the CHA will continue to work with the City of Chattanooga, the Regional Planning Agency, residents, community leaders and other interested parties to develop a plan to address aging properties. The CHA plans to engage a team of professionals to assist in creating a Portfolio Transition Plan to address these communities.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Funding from the Emergency Solutions Grant Program is used to support non-profit homeless services providers in Chattanooga. These funds provide agencies with additional means to target specific activities. In the coming program year, the following goals were identified for the ESG request for proposals:

- (1) Street Outreach - funds may be used for costs of providing essential services necessary to reach out to unsheltered homeless people; connect with emergency shelter, housing, or critical services; and provide urgent, non-facility-based care to unsheltered homeless people who are unwilling or unable to access emergency shelter, housing, or an appropriate health facility.
- (2) Emergency Shelter - funds may be used for costs of providing essential services to homeless families and to individuals in emergency shelters, renovating buildings to be used as emergency shelter for homeless families and individuals, and operating emergency shelters.
- (3) Homelessness Prevention - funds may be used to provide housing relocation and stabilization services and short and/or medium-term rental assistance necessary to prevent an individual or family from moving into an emergency shelter or another place.
- (4) Rapid Re-housing Assistance - funds may be used to provide housing relocation and stabilization services and short and/or medium term rental assistance as necessary to help a homeless individual or family move as quickly as possible into permanent housing and achieve stability in that housing.
- (5) Relocation and Stabilization Services - funds may be used to pay financial assistance to housing owners, utility companies and other third parties.
- (6) HMIS - funds may be used to pay the costs of contributing data to the HMIS designated by the Continuum of Care for the area.

The City is committed to end homelessness for all. ESG funds have been used in the past to assist area agencies in this mission and will continue to do so for the 2016-2017 Action Plan year. Efforts are concentrated in the areas of rapid re-housing, homeless prevention, emergency shelter, and shelter support.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Chattanooga Regional Homeless Coalition, the coalition of local homeless service agencies, conducts annual surveys of homeless individuals, including unsheltered persons. These surveys serve to help focus agency activities for the coming year, as well as provide documentation in response to HUD program requirements. ESG funding includes street outreach activities. Homeless providers are focusing efforts on improving the process for identifying and triaging homeless for assistance.

ESG and CDBG funds are provided for a full time housing stabilization manager who will assess incoming homeless families and individuals needs and rapidly re-house them. The Community Kitchen also provides outreach to the homeless population to assist them with appropriate referrals and other resources.

The ECD Homeless Outreach Housing Coordinator will go out into the homeless community and identify veterans and other homeless individuals and families and assist them with obtaining permanent housing. They will also help homeless persons in getting to meetings and services to assist in helping them in obtaining housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City is making funding available to Partnership for Families, Children, and Adults, who provide emergency shelter for domestic violence victims and homeless families. The Community Kitchen also provides emergency shelter during the cold months to assist the homeless with getting off the streets during the dangerous winter temperatures. Family Promise and Room in the Inn also provide emergency shelter to incoming clients. Youth and Family Development will provide rapid re-housing assistance to those who are newly homeless. Hamilton County Health Department will provide financial assistance for housing for clients accessing services through the Health Department's programs.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Many agencies that the City funds (Partnership FCA and Room in the Inn) have self-sufficiency plans that are required of their clients while they are living at the shelter. They are committed to continuing this practice and strive to keep the length of shelter stays to a minimum, while having the clients continually progressing through their programs and toward their self-sufficiency goals. Stays can be longer if a client is in need of more assistance or time. These plans can include obtaining a GED, getting into college to Community College, obtaining employment and saving for permanent housing. Room in the Inn is also equipped with transitional housing that clients can move to before becoming ready to completely move to permanent housing, in order to maximize success.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services,

employment, education, or youth needs.

The City funds agencies to provide emergency assistance for the purposes of preventing homelessness. The Hamilton County Health Department provides rent and utility assistance to clients who are at risk of becoming homeless. Youth and Family Development provides similar assistance as well as deposits to rapidly re-house people who are in danger of losing their home as a result of substandard living conditions. In addition, the City has a Rental Housing program that will provide funding to rehabilitate or develop rental housing for special need individuals, veterans, and other target populations.

Discussion

The City has received fewer ESG funds for this FY 2016-2017, but we will continue to fund several programs to address homeless needs. These programs include:

Hamilton County Health Department - Emergency Assistance Program

Chattanooga Community Kitchen - Shelter Support

Room in the Inn - Shelter Support, HMIS and Rapid Re-Housing

Family Promise - Full-time Housing Stabilization Manager

Youth and Family Development - Rapid Re-Housing Assistance

Partnership for FCA - Emergency Shelter for families and victims of domestic violence

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

Chattanooga seeks to improve communities by increasing the availability of affordable housing in neighborhoods throughout the City. This effort involves builders, realtors, developers, housing agencies and citizens in the creation of a variety of housing opportunities. This approach has proven to make for better neighborhoods and serves as a means of removal of barriers to the creation of affordable housing alternatives.

The development of affordable housing in the Chattanooga community is impacted by the limited amount of federal, state, and local dollars to purchase the land and build affordable housing units. Each year, the amount of CDBG and HOME funds have decreased. The non-profit housing developers do not have the financial resources to construct housing without other incentives that would allow these entities to profit from the creation of such units in order to reinvest more dollars into the construction or renovation of units.

Over the next year, \$624,498 in CDBG funds will be used in preserving and stabilizing the inventory of affordable housing through minor to major renovations. These programs include:

\$160,000 CCHDO Roofing Repair
\$264,498 ECD Housing and Community Development Program
\$150,000 ECD Landlord Unit Repair Program
\$50,000 Habitat for Humanity Brush With Kindness Home Repair

Over the next year, \$769,383 in HOME funds will be used to fund provide affordable housing through development and homebuyer assistance. These programs include:

\$665,152 ECD Rental and Homeowner Housing Program
\$104,231 ECD Mandatory CHDO set aside

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City continues to hold addressing housing affordable needs in Chattanooga as a very high priority and continues to, identify innovative ideas/programs to address those needs and create action plans to make a real impact for citizens. Efforts include:

1. Establishing an Affordable Housing Trust to provide financing assistance to public, private, or non-

- profit housing providers at a discount in return for incorporating affordable housing into their projects.
2. Changing the City's current zoning codes in select areas with a Form-based Code which, in part, could allow a wider variety of real property uses.
 3. Establishing a Land Bank Authority (LBA) to aid in the process of encouraging the production of affordable housing and other economic development in a thoughtful, but expedient way.
 4. Restricting the current Payment in Lieu of Taxes (PILOT) incentive program to developers with projects that reserve at least 20% of the units for tenants or homeowners with income levels that do not exceed 80% of the Area Median Income (AMI) as annually defined by US Department of Housing and Urban Development (HUD).
 5. Establishing a Rental Registry requiring landlords within the city limits to register and maintain their rental property to defined standards.
6. Revisiting zoning efforts that have resulted in the down zoning of rental units to single family resulting in decreasing rental inventory.

The City is in the process of creating a new Fair Housing Program, including goals, compliance, education, etc. The City is also continuing its Fair Housing Tester Program and quarterly training for landlords, realtors, and property managers, in addition to publishing monthly series on Fair Housing *The Neighborist*, ECD's newsletter. To educate the public on Fair Housing the City will continue to host, sponsor and attend Fair Housing community events.

Discussion

In conducting the Chattanooga Housing Study 2013, RPA surveyed members of the Greater Chattanooga Association of Realtors® (GCAR) and the Home Builders Association of Greater Chattanooga (Home Builders) on their views of the current housing market and on the future market five and ten years out. RPA also held separate focus groups with neighborhoods, subsidized housing renters, non-profit housing providers, home builders and regulatory agencies to gather different perspectives that should be considered in improving the housing market for everyone. These are excerpts from the study regarding challenges seen by the groups to developing and or providing access to housing.

Current City codes impact housing affordability and the feasibility for small lot infill due to site engineering, road width and setback requirements which limit options for retaining a site's natural features or to configure the development in a way that promotes compatibility.

The Neighborhood Focus Group believed that the current land use zoning creates a gap in the supply of alternative housing options in existing neighborhoods. At the time the survey was conducted financing was a problem for both builders and buyers. So while there may be an increased demand for certain types of housing, builders were having a hard time getting financing for their projects. Realtors also identified buyer financing as being an issue, with home loans more difficult to obtain.

In the Homebuilders Focus Group, excessive site engineering requirements (grading/wider streets) and the need to upgrade urban infrastructure (sewer lines) was indicated as a major challenge to infill development and affordable housing.

The City of Chattanooga, like many other cities across the nation, is challenged with a lack of affordable rental housing. The Subsidized Rental Focus Group cited several barriers to affordable rental housing within Chattanooga. They noted that Housing Choice Vouchers are too low to cover housing costs in more desirable neighborhoods; many landlords are resistant to rent to voucher holders; affordable housing is often in very poor condition; and there is no coordinated and sustained support for low-income families transitioning from public housing to the private market. The City uses CDBG, HOME and General Fund dollars to leverage local funds in the form of incentives to encourage private developers to partner in developing/preserving affordable units. The City does this through several programs/initiatives - PILOT, HOME Affordable Housing Initiative, and CDBG Rental Housing Rehab Program.

According to the builders survey and focus group, more flexibility and streamlining is needed for building and development regulations. Builders also cited street right-of-way, site engineering, urban sewer repairs and setbacks as regulatory barriers to infill development. This would allow builders to respond to demand more rapidly and thereby reduce gaps between supply and demand. The neighborhoods said the enforcement of building codes and city standards was a major issue. Problem properties hurt the marketability of neighborhoods with a supply of dwelling units and vacant properties.

AP-85 Other Actions – 91.220(k)

Introduction

The City currently provides a variety of services to residents of Chattanooga, - some funded by CDBG, HOME, and ESG, coupled with private, State, and City funding - bringing additional assets to bare on these problems. Below are some of the actions currently performed by the City or are under consideration for the future.

Actions planned to address obstacles to meeting underserved needs

Funding is the major obstacle in providing the services needed to focus on the vast variety of issues that prevent families from breaking out of poverty and from living in the best, most affordable housing possible. Consolidated Plan goals cannot be achieved with CD funding alone. The funds will continue to be leveraged with local resources and programs, such as the following, to address underserved needs.

- The City of Chattanooga's budget includes funding for the Chattanooga Alliance for Diverse Business Enterprise, a multi-agency effort focused on supporting the development, growth, and success of minority, women, and veteran-owned businesses. The alliance model offers an innovative and sustainable approach to DBE development as it brings together a broad base of community partners who are leveraging resources and offering business development services at every stage of the entrepreneurial pipeline.
- The Mayor's Council for Women and the Mayor's Council for Youth were created and tasked with making policy recommendations about issues affecting women and youth respectively, within Chattanooga and across the region.
- The City applied for a Tier 2 grant through the Continuum of Care for \$75,000 to provide permanent housing dedicated to youth aging out of foster care - preventing them from becoming homeless.
- Supported through general fund dollars, the City created a Homeless Coordinator position to coordinate and focus community efforts on ending homelessness for veterans and others. This includes the City regularly receiving donations for household items that are provided to recently housed homeless veterans to assist in their transition to being housed by providing them with household essentials that are needed to make a stable home.

Actions planned to foster and maintain affordable housing

Addressing the need for affordable is a major priority in this city. Additional resources are being sought and new tools explored to increase funding and eliminate the barriers. Over 75 percent of available

CDBG and HOME anticipated funding (minus admin and debt service) is targeted directly for housing.

CDBG, ESG and HOME are expected to only cover a small percentage of the cost to address affordable housing needs. The City is addressing the leverage gap and other challenges through partnering with developers using LIHTC funding, making incentives available to developers to encourage investments in affordable housing, using a Land Bank Authority to assemble property in a strategic manner for development, and eliminating any counter-productive codes. The 2016-17 home repair programs, partnering with developers to create affordable rental housing for LMI families and special needs populations, with emphasis on veterans housing are some of the efforts designed to assist in addressing the need.

Lead Hazard Reduction Grant – The City will apply for the Lead Hazard Reduction Grant. If funds are awarded, we will use them in conjunction with CDBG, HOME and other funds to further the goal to reduce/eliminate lead hazards in current housing stock.

Actions planned to reduce lead-based paint hazards

The City of Chattanooga went into compliance with the Lead Based Paint regulations in 2002. The City will continue to implement the HUD regulations for elimination of lead based paint hazards. The City ensures that all of the affordable housing providers/developers using federal funds comply with HUD's Lead-Safe Housing Regulations and lead hazard evaluation and reduction activities are included in all housing and improvement programs. The Community Development Office has a staff member licensed by the State of Tennessee and certified by the EPA to perform lead based paint inspections and dust wipe clearance exams.

Lead Hazard Reduction Grant – The City will apply for the Lead Hazard Reduction Grant in April 2016. If funds are awarded, will use them in conjunction with CDBG, HOME and other funds to further the goal to reduce/eliminate lead hazards in the current housing stock.

Actions planned to reduce the number of poverty-level families

The City will continue its efforts in conjunction with the Homeless Coalition Continuum of Care, other service providers and the Housing Authority of Chattanooga to reduce the number of poverty-level families through the development of services needed to assist those families with educational opportunities, job growth, and life skills training through the various social service agencies operating in the city. To ensure that any wave of prosperity reaches everyone in Chattanooga, the Mayor has put forth an aggressive workforce development strategy and a number of programs aimed toward increasing economic mobility.

Actions planned to develop institutional structure

Immediately following his inauguration, Mayor Berke streamlined government with a top to bottom

reorganization that eliminating three departments and saved taxpayer dollars in the process. Since the reorganization, the Berke Administration has relentlessly focused on making Chattanooga streets safer, families stronger, growing middle class jobs, and using taxpayer dollars efficiently. The City is restructuring departments and services to match the priorities of the communities, ensuring that departments are more attentive than ever to the lives of the people they serve - including transportation, affordable housing, clean streets and clean water, and finding productive after school activities for kids. The Community Development staff will continue to manage HUD Entitlement funds. The staff will attend training, as required, to maintain competency in areas of responsibility, including Title VI, Fair Housing, and EEO.

The Berke Administration also implemented Budgeting for Outcomes (BFO) citywide. Budgeting for Outcomes is an innovative, performance-based approach to allocating funds. Through a full implementation of BFO, the City has realigned dollars more closely with strategic, community priorities and reinforced a culture of performance and results.

The Chattanooga Performance Dashboard (ChattaData) serves as a platform to measure progress towards established goals, through a more streamlined government than ever before. This system provides an overview of the City's overarching policy objectives, provide data on how objectives are being met, and empowers private sector partners, public sector leaders, and all Chattanoogaans to track and help make choices that lead to safer streets, smarter students, stronger neighborhoods, a growing economy, and sounder government.

The City is strengthening its Section 3 requirements to increase the number of Section 3 businesses that are hired by the City. In partnership with the Office of Multicultural Affairs and Purchasing Department, the City plans to develop criteria for Section 3 business preferences, Section 3 training and education, and assisting local businesses with verifying and obtaining Section 3 business status to increase their chances of obtaining City contracts.

Actions planned to enhance coordination between public and private housing and social service agencies

Collaboration and coordinating efforts are some things the City takes pride in. These efforts have allowed the City to make great strides in developing systems to better serve the citizens. The City will continue to coordinate planning activities with private housing and social service agencies, including participation in Homeless Coalition meetings and development of the Continuum of Care. City staff will also continue its participation in other coalitions and study groups as the opportunity arises.

Discussion

The actions are primarily the continuation of what the City is currently doing in the various areas. No

major obstacles in the institutional structure have been identified that need to be addressed. The City is also satisfied with its efforts to coordinate with private housing and social service agencies.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The following provides details on program specific requirements for each of the three entitlement programs, Community Development Block Grant, HOME Investment Partnership, and Emergency Solutions Grant.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City continues to apply for resources in support of the implementation of its community development programs. In addition to HOME, CDBG, and ESG funds, the City relies on other federal and state resources for leveraging. The following are other grants currently received or represent applications for funding currently under consideration:

- THDA Weatherization Funds - The City anticipates receiving approximately \$200,000 in State funds from Tennessee Housing Development Agency for weatherization improvements to low income residents in Hamilton County. SETHRA is operating the program on behalf of the City.
- Taking advantage at every opportunity to apply for available funding from THDA for housing activities.
- Low Income Housing Tax Credits Private - developers are encouraged to apply for state allocations of tax credit equity for affordable housing development and the proceeds from the syndication of tax credits will be used to leverage multifamily rental development projects.
- Lead Hazard Reduction Grant – The City will apply for the Lead Hazard Reduction Grant. If funds are awarded, they will be used in conjunction with CDBG, HOME and other funds to further the goal to reduce/eliminate lead hazards in the current housing stock.
- Private, non-profit, for-profit, sub-grantee partners: Leveraging resources are strongly encouraged from entities partnering with the City in developing housing.
-

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture Option

When HOME funds are used as a direct subsidy, recapture provisions must be used. If the HOME recipient sells the property within the affordability period, the direct HOME subsidy must be recaptured. The sale of the HOME assisted property, (through direct subsidy), during the affordability period triggers repayment (recapture) of the direct HOME subsidy in full, except in instances where a forgivable loan is used to finance the HOME assistance to the homebuyer, and the HOME balance is reduced by an equal amount annually during the period of affordability, in which case, the unreduced balance must be recaptured. If the net proceeds are not sufficient to recapture the full HOME investment plus enable the homeowner to recover the amount of the homeowner's down-payment and any capital improvement investment made by the owner since purchase, the net proceeds will be divided proportionally. The net proceeds are the sales price minus loan repayment (other than HOME funds) and closing costs.

A subsequent income-eligible homebuyer may be permitted to assume existing loan and affordability restrictions under the recapture provision. However, an eligible homebuyer can only assume the existing loan and affordability obligations if no additional HOME assistance is provided to the subsequent homebuyer. In cases in which the subsequent homebuyer needs HOME assistance in excess of the balance of the original HOME loan, the HOME subsidy (the direct subsidy as described in § 92.254) to the original homebuyer would be recaptured and separate HOME subsidy would be provided to the new homebuyer.

Resale Option

If the HOME assistance is only used as development subsidy, the assisted housing is designated as an affordable unit and resale requirements are applicable and must be incorporated as part of a covenant deed running with the land and in a HOME agreement with the homebuyer. A development subsidy is the difference between the cost to develop housing and the market price.

The homebuyer must retain the property as a principal residence and the housing must remain affordable to a reasonable range of low-income homebuyers through the period of affordability. This includes households with incomes at or below 80% AMI paying no more than 30 percent of income for principle, interest, property taxes, and insurance. If the housing does not continue to be the principal residence of the family for the duration of the period of affordability, the housing must then be made available for subsequent purchase only to a HOME eligible buyer that qualifies as a low-income family and who will use the property as their principal residence.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Subrecipients will be required to enforce compliance with affordability restrictions by imposing deed restrictions and covenants running with the land or other similar mechanisms. The affordability requirements for projects qualifying as affordable rental housing in accordance with 24 CFR 92.252 must be enforced by default provisions or deed of trust restrictions. When the Subrecipient provides homeownership assistance, contracts must include provision for sale or recapture as set forth in the City's Resale/Recapture guidelines.

In the event of a failure of a HOME Program beneficiary to satisfactorily adhere to all applicable affordability requirements, the City of Chattanooga will use the following recapture/resale provisions to ensure that the intent of the HOME funded activity is accomplished or that the unforgiven portion of the HOME funds are recaptured and used for other activities eligible under the HOME Program. However, in order to keep a property affordable for the intended duration of the period of affordability, the City reserves the right to assign a project to another capable, willing and eligible entity to carry out the terms of the original agreement.

The affordability restrictions will terminate due to foreclosure or a transfer of the property in lieu of a foreclosure. However, if the owner obtains an ownership interest in the property before the foreclosure or deed in lieu of foreclosure, during the original affordability period, the affordability restrictions shall be revived. HOME funds may be used to refinance existing debt on single-family, owner-occupied properties in connection with HOME-funded rehabilitation. The refinancing must be necessary to reduce the owner's overall housing costs and make the housing more affordable. Refinancing for the purpose of taking out equity is not permitted. HOME may also be used to refinance existing debt on multi-family projects being rehabilitated with HOME funds, if refinancing is necessary to permit or continue long-term affordability. In addition, the rehabilitation must be the primary activity (e.g. the majority of HOME funds going to rehabilitation).

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The written policy for refinancing existing debt is outlined in our Resale/Recapture Policy. HOME funds may be used to refinance existing debt on single-family, owner-occupied properties in connection with HOME-funded rehabilitation. The refinancing must be necessary to reduce the owner's overall housing costs and make the housing more affordable. Refinancing for the purpose of taking out equity is not permitted. HOME may also be used to refinance existing debt on multi-family projects being rehabilitated with HOME funds, if refinancing is necessary to permit or continue long-term affordability. In addition, the rehabilitation must be the primary activity (e.g. the majority of HOME funds going to rehabilitation).

Currently, the City has no plans to employ the option of refinancing a current multi-family project with HOME funds.

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Included as an attachment due to size.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Congress has directed HUD to improve the collection of data on the extent of homelessness locally and nationally. Communities must collect an array of data including an unduplicated count of homeless persons, analyze their patterns of the use of the McKinney-Vento and other assistance, including information on how they enter and exit the homelessness assistance system and assess the effectiveness of that assistance. Through the Federal Register Notice, the Emergency Solutions Grants Program and Community Development Block Grants were made a part of this mandate. Therefore, all proposed projects/organizations must provide written certification of their participation in an existing HMIS.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Chattanooga expects to receive approximately \$148,904 for the FY 2016 Emergency Solutions Grant (ESG) Program. These funds will be awarded to community-based, nonprofit organizations providing emergency shelter and related services to the homeless, on a dollar-for-dollar match. Emergency Solutions Grant funds may be used for operations and maintenance,

homeless prevention, essential support services and renovation/rehabilitation activities in connection with emergency shelters for the homeless. It is a priority of the U.S. Department of Housing and Urban Development (HUD) and the City of Chattanooga to work under a Continuum of Care approach to homelessness to assist homeless individuals and families to obtain a decent living environment, either through rental housing or home ownership. The City seeks proposals to provide shelter and supportive services for the homeless.

PRIORITIES

The purpose of the Emergency Solutions Grant (ESG) Program is to: 1) Broaden existing emergency shelter and homelessness prevention activities; 2) Emphasize Rapid Re-Housing; and, 3) Help people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness; 4) Enhance alignment of ESG regulations with other HUD programs including CDBG, HOME, and Housing Choice Voucher (HCV) program; and support more coordinated and effective data collection, performance measurement, and program evaluation.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City requires non-profits participating in the ESG program to have homeless representatives on their boards of directors.

5. Describe performance standards for evaluating ESG.

HUD has implemented a mandated system of reporting performance measurements in a precise and timely manner. All recipients funded under this proposal must provide needed data to the city of Chattanooga in order to be reimbursed for eligible expenses. All of the activities funded must identify one of the three performance measurements overarching objectives: 1) creating suitable living environment (In general, this objective relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment); 2) providing decent affordable housing (This objective focuses on housing programs where the purpose is to meet individual family or community needs and not programs where housing is an element of a larger effort); 3) creating economic opportunities (This objective applies to the types of activities related to economic development, commercial revitalization, or job creation).

There are also three outcomes under each objective: (1) Availability/Accessibility, (2) Affordability, and (3) Sustainability. Thus, the three objectives, each having three possible outcomes, will produce nine possible outcome/objective statements within which to categorize grant activities, as follows:

Availability/Accessibility. This outcome category applies to activities that make services, infrastructure, housing, or shelter available or accessible to low-and moderate-income people,

including persons with disabilities. In this category, accessibility does not refer only to physical barriers, but also to making the affordable basics of daily living available and accessible to low-and moderate-income people.

Affordability. This outcome category applies to activities that provide affordability in a variety of ways in the lives of low-and moderate-income people. It can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as transportation or daycare.

Sustainability: Promoting Livable or Viable Communities. This outcome applies to projects where the activity or activities are aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefits to persons or low-and moderate-income people or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

Discussion

The City strives to meet all program specific requirements as detailed in the enabling legislation and program guidelines. City staff works with subgrantees to ensure that these requirements are met, and oversees internal operations towards the same goal.

